



Community Benefit Plan 2020

Community Health Needs Assessment Report Implementation Strategies

NorthBay Medical Center
1200 B. Gale Wilson Blvd.
Fairfield, CA 94533

NorthBay VacaValley Hospital
1000 Nut Tree Road
Vacaville, CA 95687

OVERVIEW & GENERAL INFORMATION

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Authorized Governing Body:	NorthBay Healthcare Group Board of Directors
Hospital Organization and EIN:	NorthBay Healthcare Group 94-1458282 4500 Business Center Drive, Fairfield, CA 94534

The written plan adopted by the Board of Directors is available to the public by request and online at NorthBay.org, the website of the health care system.

ABOUT NORTHBAY HEALTHCARE

NorthBay Healthcare opened its first hospital in 1960 and remains Solano County's only locally based, locally managed nonprofit healthcare organization. NorthBay Medical Center in Fairfield and NorthBay VacaValley Hospital in Vacaville are known for providing quality services.

Our hospitals offer 24-hour emergency care, intensive care, and sophisticated surgical and diagnostic services. Both have maintained accreditation from The Joint Commission.

NorthBay Healthcare is a member of the Mayo Clinic Care Network.

The 132-bed NorthBay Medical Center is a center of excellence for maternal and child services and a Baby-Friendly Designated hospital. Our Newborn Intensive Care Unit provides the most sophisticated services for premature or ill newborns within 50 miles. The hospital also hosts a level II Trauma Center verified by the American College of Surgeons and the NorthBay Heart & Vascular Center, the only civilian open-heart surgery center in the county. The Center for Neuroscience is located on the campus. The Emergency Department is a Chest Pain Center and STEMI Receiving Center.

Our other keynote services include the NorthBay Cancer Center on the Vacaville campus, the county's first such nationally accredited center. It is the center for orthopedic specialties, pain management and hyperbaric medicine. The campus also hosts NorthBay HealthSpring, a medical fitness center.

Our Center for Primary Care, with offices in Fairfield, Vacaville and Green Valley, is a partnership between NorthBay Healthcare and a group of highly respected physicians who are part of NorthBay Medical Group. It comprises board-certified family practice physicians, internists and pediatricians and affiliated physician specialists throughout the Solano County region.

NorthBay Healthcare leads the way in providing advanced medicine to the people of Solano County. Our compassion, our commitment to excellence, and the depth and breadth of our services, is a testament

to our enduring commitment to the local community. We strive to ensure that local residents remain near home for most of the health care services they will need in their lifetimes.

NORTHBAY HEALTHCARE'S HISTORY OF COMMUNITY BENEFIT

NorthBay Healthcare is committed to improving the health of the Solano County community. To augment our independent efforts, NorthBay Healthcare also pursues its mission through participation in a variety of coalitions within the community. Our board of directors understands that medical care is not the only factor that influences community health. Adequate housing and nutrition, education, employment and a feeling of hope and well-being also impact community wellness. By working with civic agencies, non-profit organizations and health care partners, NorthBay Healthcare is able to reach beyond the walls of our facilities and positively affect a number of community health needs, in addition to medical care.

NorthBay Healthcare works collaboratively with a network of other community organizations. We are able to offer an array of health care services – our area of expertise – and benefit from the expertise of others in addressing broader social issues. NorthBay Healthcare and our board of directors play an integral role in the governance, funding and implementation of community health improvement projects.

Embracing community wellness, NorthBay Healthcare each year partners with non-profit organizations, educational institutions, public safety agencies, as well as Solano Public Health Department, to conduct activities, to build facilities and to operate programs that directly and indirectly improve the quality of life of local residents. The goal of each of these partnerships is to encourage healthy behavior, and therefore, address the needs identified in the needs assessment.

WHO WAS INVOLVED IN THE ASSESSMENT

NorthBay Healthcare worked with Kaiser Permanente and other partner organizations with similar service areas in Solano County at the onset of the CHNA to develop a coordinated approach to primary data collection. NorthBay Healthcare then collaborated with the same group to determine the list of significant health needs based on both primary and secondary data. NorthBay Healthcare specifically worked with Solano county partners, Kaiser Foundation, and local service providers to then prioritize the identified health needs.

Collaborative NorthBay Healthcare partners:

1. Kaiser Foundation
2. Sutter Health

Additional partners:

1. Solano County Health and Social Services
2. Community Health Insights (CHI)

CONSULTANTS INVOLVED IN THE ASSESSMENT

Harder+Company Community Research (Harder+Company) is a social research and planning firm with offices in San Francisco, Sacramento, Los Angeles, and San Diego. Harder+Company works with public sector, nonprofit, and philanthropic clients nationwide to reveal new insights about the nature and impact of their work.

Through high-quality, culturally-responsive evaluation, planning, and consulting services, Harder+Company helps organizations translate data into meaningful action.

Since 1986, Harder+Company has worked with health and human service agencies throughout California and the country to plan, evaluate, and improve services for vulnerable populations. The firm's staff offers deep experience assisting NorthBay Healthcare, health departments, and other health agencies on a variety of efforts — including conducting needs assessments, developing and operationalizing strategic plans, engaging and gathering meaningful input from community members, and using data for program development and implementation.

Harder+Company offers considerable expertise in broad community participation, which is essential to both health care reform and the CHNA process in particular. Harder+Company is the consultant on several CHNAs throughout the state, including the NorthBay Healthcare service areas in Roseville, Sacramento, San Bernardino, San Rafael, Santa Rosa, South Sacramento, and Vallejo.

LIST OF PRIORITIZED SIGNIFICANT HEALTH NEEDS

The following seven health needs were determined to be significant (in prioritized order):

- 1. Economic Security:** Economic security means having the financial resources, public supports, career and educational opportunities, and housing necessary to be able to live your fullest life.
- 2. Behavioral Health:** Behavioral health is the foundation for healthy living and encompasses mental illness, substance use and overdoses, and access to service providers for preventive care and treatment.
- 3. Access to Care:** Access to quality health care includes affordable health insurance, use of preventive care, and ultimately reduced risk of unnecessary disability and premature death.
- 4. HEAL:** Healthy Eating and Active Living (HEAL) relates to Fairfield/Vacaville service area residents' ability to shape their health outcomes through nutrition and physical activity.
- 5. Violence and Injury Prevention:** Direct and indirect exposure to violence and injury, such as domestic and community violence, have significant effects on well-being and health.
- 6. Housing:** Access to safe, secure, and affordable housing is an important social determinant of health. Families with fewer financial resources are more likely to experience substandard housing conditions and the associated risks.
- 7. Maternal & Infant Health:** Mothers in the Fairfield/Vacaville service area face many barriers related to their own well-being and that of their children.

2020 IMPLEMENTATION STRATEGY

The following describes the strategy, tactics and approach NorthBay Healthcare will employ to address the seven significant areas identified in the 2019-2022 Community Health Needs Assessment. The plan describes programs and resources to be committed, expected benefit of each and evaluation metric to be used to gauge success.

Economic Security

Initiative, Activity or Program	Solano Economic Development Corp.
Description	As a leading financial supporter and through participation on the Board of Directors and the Solano EDC Advocacy Council, further the goals of Moving Solano Forward, a program of business attraction and job creation.
Intended Outcome and Measurement of Success	<p>Increase the employment base for all sectors of the community. Assist existing employers to remain in the community and increase the number of jobs available to local residents. Create partnerships that link educational institutions to workforce development.</p> <p>Measurement: In a year-end report by the president and CEO of Solano EDC, enumerate the success in business and employment attraction, job and industry sector growth.</p>

Initiative, Activity or Program	Chambers of Commerce
Description	As a financial supporter and through participation on the boards of directors of most of the nine chambers of commerce in Solano County, help the local business community flourish and retain existing jobs. In addition, conduct job and recruitment fairs to connect the unemployed to businesses that are hiring.
Intended Outcome and Measurement of Success	<p>Stabilize the local employment base during the pending economic downturn.</p> <p>Measurement: Analyze each program conducted by local chambers of commerce at end of year to measure effectiveness.</p>

Initiative, Activity or Program	Back to School Resource Fair
Description	In cooperation with St. Mark’s Lutheran Church of Fairfield, the Solano County Office of Education, Fairfield-Suisun Unified School District and the Police Activities League of Fairfield, conduct a weekend health and resource fair for families in disadvantaged neighborhoods.
Intended Outcome and Measurement of Success	Provide families with health care education, links to community health resources, bicycle safety helmets, and infant car seat instructions. Measurement: Connect with at least 200 low-income and disadvantaged families on the day of the health care and distribute supplies and educational resources.

Initiative, Activity or Program	Salvation Army Kroc Center of Suisun City
Description	Financially support the programs of the Ray Kroc Center in the low-income neighborhoods of Suisun City operated by the Salvation Army
Intended Outcome and Measurement of Success	Provide families with recreation opportunities, health education, food distribution and Christmas Red Kettle program. Measurement: Have Kroc Center operators report at year-end the success of connecting families with food, health and educational resources.

Initiative, Activity or Program	Vacaville Neighborhood Boys & Girls Club
Description	Through a community benefit grant, assist the Vacaville Neighborhood Boys & Girls Club with programs to assist low-income families by providing an out-of-school place that offers life-enhancing experiences, including healthy meals and activities.
Intended Outcome and Measurement of Success	Put children on a path to success by reducing dropout rates, obesity and violence. Assist families in making healthy choices for their children. Measurement: Have programs reach at least 400 young people in the city of Vacaville’s most challenged neighborhoods.

Behavioral Health

Initiative, Activity or Program Address the behavioral health needs of the local homeless population, including patients post-discharge from local hospitals.

Description Work with Solano County Health & Social Services as it constructs a new mental health services unit on Beck Avenue in Fairfield. Assist in design and programming.

Intended Outcome and Measurement of Success Provide seamless induction of homeless patients in need of mental health services upon discharge from NorthBay Healthcare's two hospitals.

Measurement: Have in place by year's end an implementation plan.

Initiative, Activity or Program NorthBay Healthcare Behavior Health Team

Description Address the behavioral health needs of patients seen in the emergency departments, those admitted to the two hospitals and those served in outpatient clinics.

Intended Outcome and Measurement of Success Further refine the design for mental and behavioral health services guided by Dr. Alexander Hazel in the hospitals and by Dr. Corinna Press in the outpatient realm.

Measurement: Increase the patient contacts in both the inpatient and outpatient settings in 2020, connecting them directly to county and community resources.

Initiative, Activity or Program Horseplay Therapeutic Riding Center

Description Located in Solano County, Horseplay Therapeutic Riding Center offers a year-round recreational riding program for special needs children and adults. Affiliated with the Professional Association of Therapeutic Horsemanship (PATH International), the non-profit (tax ID #1766884) organization's volunteers assist leading the horses and side-walking. A community benefits grant from NorthBay Healthcare will cover the cost of participation for dozens of riders, as well as boarding of horses at the center.

Intended Outcome and Measurement of Success Participants in the program will develop strength and balance, and increased self-esteem, benefiting individuals with conditions such as cerebral palsy, spina bifida, multiple sclerosis, Down Syndrome, autism, brain injury or head trauma, visual and hearing impairments, mental or learning disorders and muscular dystrophy.

Measurement: Horseplay will continue its Solano County program throughout 2020 and provide a report on program costs and volunteer and rider participation.

Access to Care

Initiative, Activity or Program	OLE Health Partnership
Description	NorthBay Healthcare and OLE Health, a federal qualified health center, will work together to increase access to care to the most vulnerable population of underinsured and non-insured residents of Fairfield. Through a community benefit grant program, NorthBay Healthcare provides 2,000 square feet of clinic space to OLE Health on the campus of NorthBay Medical Center, a central location in proximity to the at-risk population.
Intended Outcome and Measurement of Success	<p>More community members will access primary care, which will reduce utilization of emergency room resources, and patients of OLE Health who require hospitalization or specialty services will have better medical outcomes.</p> <p>Measurements: OLE Health will operate a community health center for primary care on the campus of NorthBay Medical Center. Utilization of the center will increase gradually as NorthBay Healthcare and OLE Health explore expanding services.</p> <p>Key indicators of success are:</p> <ul style="list-style-type: none">○ Increased utilization of primary care services at this location;○ Addition of new providers and new services on site; and○ A closer connection between care teams at OLE Health and NorthBay.
Initiative, Activity or Program	Charity Care
Description	NorthBay Healthcare was founded 60 years ago to care for everyone in the community, regardless of their ability to pay for services. Health care, from the emergency department to specialty care to hospice is often provided free or at reduced prices to low-income patients. NorthBay, as the leading safety net health system in Solano County, is a disproportionate share hospital, meaning it provides the bulk of care to those who are uninsured or underinsured in the community. Charity care provided by NorthBay Healthcare is essential to local residents having access to high-quality care and services.
Intended Outcome and Measurement of Success	<p>Provide access to care for as many of those who cannot afford the cost as possible.</p> <p>Measurement: At year end, provide a report on the gross charity costs written off by NorthBay Healthcare and the total amount of un-reimbursed cost of charity care provided to patients, as well as the number of patients who received the benefit of the charity care program in 2020.</p>

Initiative, Activity or Program	Hospice & Bereavement Services
Description	NorthBay’s Medicare-certified hospice and bereavement services are offered to anyone, regardless of insurance or ability to pay, whether in the home, hospital, nursing home or board-and-care facility. The multidisciplinary staff includes a medical director, specially trained nurses, home health aides, social workers, chaplains, volunteers and a bereavement coordinator.
Intended Outcome and Measurement of Success	Increase the admission of hospice patients in 2020, extending the program’s reach in Solano County. Meanwhile, expand the pool of staff and volunteers to ensure the capacity to serve as many Solano County residents as possible. In addition, expand the community bereavement program to satisfy the growing demand for such services by military veterans and others in the community.
	<p>Measurements:</p> <ul style="list-style-type: none"> ○ Increase the number of hospice care days by 5% in 2020; ○ Conduct one hospice training event to educate new volunteers; ○ Offer additional hospice volunteer training for end-of-life vigils and for “dealing with challenging families”; ○ Conduct at least two outreach events in the community: holiday parades, celebrations, NorthBay events and civic group gatherings; and ○ Advance to Level 5 “We Honor Veterans” program in 2020.
Initiative, Activity or Program	NorthBay Adult Day Center
Description	NorthBay Healthcare operates the Adult Day Center which offers clients with Alzheimer’s Disease and related dementias the opportunity to socialize and participate in stimulating activities, provides caregivers the opportunity to work, resume regular activities or rest. The center is a social model program run by specially trained staff and volunteers, and is funded by a subsidy from NorthBay Healthcare, along with nominal fees from participating families.
Intended Outcome and Measurement of Success	Increase community awareness of Alzheimer’s and dementia and the impact on individuals, their families and the community. Provide care and tailored activities for clients while allowing caregivers much-needed respite. Meanwhile, build more financial support for the program.
	<p>Measurements:</p> <ul style="list-style-type: none"> ○ Participate in the Walk to End Alzheimer’s in collaboration with the Alzheimer’s Association; ○ Offer educational workshops on Alzheimer’s and caregiving to enhance community awareness and offer support to caregivers; ○ Increase the number of clients who can participate in the center; ○ Enrich program activities; ○ Improve the center’s physical space; and ○ Increase referrals to NorthBay Healthcare clients.

HEAL: Healthy Eating and Active Living

<p>Initiative, Activity or Program Description</p>	<p>Cardiovascular Disease Education</p> <p>Conduct community outreach initiatives to affect the public’s behavior in order to reduce the incidence and prevalence of cardiovascular diseases. The NorthBay Chest Pain Center will partner with the NorthBay Stroke Program to develop a cardiovascular health improvement plan, including but not limited to, educational offerings targeted to the identified populations at risk. To foster a shared understanding of the community’s cardiovascular risk, a partnership with the local EMS agency will be established to facilitate knowledge sharing and outreach collaboration. NorthBay health educators will conduct or attend community events at which time they will share information about Early Heart Attack Care (EHAC), risk factors, symptoms and signs of acute coronary syndrome (ACS), early warning symptoms, atypical heart attack symptoms, the importance of calling 911 and hands-only CPR.</p>
<p>Intended Outcome and Measurement of Success</p>	<p>More community members will receive education and information on prevention, early recognition and care for those at risk of having an acute cardiac event.</p> <p>Measurements: NorthBay Chest Pain Center and Stroke Program, in 2020, will:</p> <ul style="list-style-type: none"> ○ Act as a catalyst for community businesses by offering hands-only CPR and automated defibrillation education to at least one local business or in a community setting; ○ Offer or partner with a knowledgeable representative such as EMS to offer EHAC, hands-only CPR and defibrillator training to a local school; and ○ Partner with colleagues in public relations and marketing to use web-based platforms or social media to disseminate EHAC and hands-only CPR education to the community.
<p>Initiative, Activity or Program Description</p>	<p>Meals on Wheels</p> <p>Provide financial assistance in 2020 to this program which supports senior independence, health and well-being by regularly providing nutritious meals and human connection. Meals on Wheels of Solano County has been delivering meals to homebound seniors in Benicia, Dixon, Fairfield, Rio Vista, Suisun, Vacaville and Vallejo since 1977. A registered dietitian plans all of the menus. All meals meet 1/3 of the daily basic nutritional requirements for older adults, follow the 2010 Dietary Guidelines for Americans, and meet state regulations for food safety and sanitation. All meals are prepared and packaged fresh in a central kitchen in Suisun City. Meals on Wheels of Solano County provided an average of 16,881 meals a month from July 2018 to June 2019 for seniors living in our community.</p>
<p>Intended Outcome and Measurement of Success</p>	<p>Maintain steady delivery of nutritious meals and a human connection to homebound seniors in Solano County. Continue to recruit and train an adequate stable of volunteers to do deliveries.</p> <p>Measurements: Sustain the number of meals delivered in 2018-19, or grow it, 2019-20.</p>

Initiative, Activity or Program	Fairfield Main Street Association Farmers Market
Description	Fairfield’s Certified Farmers’ Market is hosted on the lawn of the County Courthouse in downtown Fairfield. It includes a “Market Match” program for EBT customers. NorthBay’s grant will help fund a 2-for-1 matching program that provides needy families an additional \$10 per month, which increases access to healthy foods for this underserved community.
Intended Outcome and Measurement of Success	Fresh fruits and vegetables will get into the shopping bags of more families that otherwise would not be able to afford regular supermarket prices. Measurements: Feedback and grant reporting shall be provided within 30 days of the market season’s closing.

Initiative, Activity or Program	Solano Land Trust Outdoor Programs for Children
Description	Through a NorthBay Healthcare grant, Solano Land Trust will conduct outdoor education programs, docent-led tours and community events to connect local school children and their families to nature. Solano Land Trust would host a series of events on the 12,000 acres of open space it manages and maintains throughout the county.
Intended Outcome and Measurement of Success	Attract 15,000 visitors to Land Trust properties in 2020. Host the annual Lynch Canyon Trail Run and Community Hike. Host 200 children, many from inner-cities, to Lynch Canyon Kite Festival. Conduct a free Rush Ranch Open House. Conduct hikes and tours that will attract 750 people in 2020. Host field trips for at least 2,000 students, from elementary school to college, to outdoor education programs, including Watershed Explorers, Patwin Field Trip and individual school trips. Measurements: Working with Solano Land Trust, accomplish these goals in 2020: <ul style="list-style-type: none"> ○ Host the annual Lynch Canyon Trail Run and Community Hike. ○ Host 200 children, many from inner-cities, to Lynch Canyon Kite Festival. ○ Conduct a free Rush Ranch Open House. ○ Conduct hikes and tours that will attract 750 people in 2020. ○ Host field trips for at least 2,000 students, from elementary school to college, to outdoor education programs, including Watershed Explorers, Patwin Field Trip and individual school trips.

Violence and Injury Prevention

Initiative, Activity or Program	The Leaven
Description	The Leaven, a non-profit organization, works with members of the local community – businesses, police and fire departments, local government, school administrators and teachers, church groups and concerned neighbors – to bring after-school mentoring and tutoring programs as a revitalization tool to struggling neighborhoods, where drop-out rates are out of control and gangs threaten the peace of the community. A center created in a troubled neighborhood adjacent to NorthBay Medical Center in Fairfield hosts between 18-20 students each weekday after school. NorthBay Healthcare provides a building facility for the program and covers all operational costs to run the program.
Intended Outcome and Measurement of Success	Neighborhood children will continue to receive help with homework, nutritional education and health care advice. NorthBay Healthcare subject experts will become part of the curriculum and programs, adding new activities for the children in 2020. Measurement The fully staffed, completed center will continue to serve the neighborhood. One outdoor field trip to expose children to the community's open space amenities will be conducted in the spring or summer.

Initiative, Activity or Program	Robby Poblete Foundation
Description	The non-profit foundation's mission is to get unwanted guns out of circulation through annual gun buyback programs, preventing them from falling into the wrong hands. It takes weapons and transforms them into instruments of hope and opportunity through an arts and vocational programs. As part of its campaign to promote gun safety, the buyback events include the distribution of free gun locks for gun owners. The foundation also offers scholarships for commercial driver training and trades apprenticeships (including laborers, electrical, sheet metal, pipefitters, operating engineers, ironworkers, carpenters).
Intended Outcome and Measurement of Success	The buyback program will prevent firearms from falling into the wrong hands and used in the commission of unlawful acts. The career training program scholarships will divert at-risk young people from pursuing an unhealthy lifestyle. Measurement: The foundation buyback event in 2020 in the city of Vallejo will get at least 150 weapons off the street. In addition, at least scholarships will be awarded to individuals seeking a career pathway away from a life of crime.

Initiative, Activity or Program	Jim Capoot “Charge On” Foundation
Description	The Police Activities League program brings youth under the supervision and positive influence of a law enforcement agency and expands public awareness about the role of a police officer and the reinforcement of the responsible values and attitudes instilled in young people by their parents.
Intended Outcome and Measurement of Success	Provide financial assistance as the presenting sponsor of the 2020 annual fundraising golf tournament to support the Police Activities League of Vacaville. Measurement: Connect with more young people in 2020 than were assisted in 2019.

Housing

Initiative, Activity or Program	Nomadic Sheltering Program
Description	Solano Dream Center, a collaboration of local churches, initiated a nomadic sheltering program in Fairfield, taking in homeless individuals and providing shelter, food and personal hygiene services. The non-profit organization accepts individuals referred from other churches and agencies, including local hospitals. Homeless patients discharged after receiving emergency services will be placed in nomadic shelter until they find alternative housing. NorthBay Healthcare will provide financial assistance to operate the nomadic shelter year-round in 2020.
Intended Outcome and Measurement of Success	Homeless individuals will be provided emergency shelter and be connected to employment assistance and other services to help them create a stable foundation from which to improve their overall health. Measurements: Mangers of the program will issue quarterly reports on utilization and success in connecting program participants to local social services.

Initiative, Activity or Program	Transitional Housing & Care for Homeless
Description	In 2020, through coordination provided by Solano Coalition for Better Health, an agreement with Benicia Community Action Council to serve as an operator for a program that provides a safe environment for homeless or near-homeless patients who are ready for discharge from acute care hospitals in Solano County. Patients will be connected with primary care, long-term housing and other resources – including mental health services, when possible – to support their recovery and prevent readmissions. NorthBay Healthcare will provide community benefit grant funding, along with Sutter Health and Kaiser Permanente, to sustain this program. The previous contractor for transitional housing was unable to provide effective case management and respite housing at two facilities, one in Fairfield and another in Vallejo.
Intended Outcome and Measurement of Success	Homeless individuals recently discharged from hospitals will have a safe to recover, will be connected to primary and preventive care providers, employment assistance and other wrap-around services to create a stable foundation from which to improve their health and prevent readmission to the hospital. Measurements: Benicia Community Action Council will issue regular reports on utilization and success in finding permanent housing, insurance and benefits.

Initiative, Activity or Program	Vallejo Navigation Center
Description	A provider of emergency shelter and homeless wrap-around services, Shelter Solano Inc., operates a homeless shelter on Beck Avenue in Fairfield. NorthBay Healthcare will provide \$150,000 in start-up funding in fiscal year 2020.
Intended Outcome and Measurement of Success	In the spring of 2020, the navigation center will open and initiative its full range of services by midyear. The center will provide access to temporary housing and wrap-around services to support men and women living unsheltered in the City of Vallejo. The center will serve as a “one-stop shop” for services that are critical to help address some of the core causes of homelessness. Measurements: The navigation center administration will report on: <ul style="list-style-type: none"> • Total access to shelter beds in 2020; • Individual case management to help connect those who need services like respite care after medical treatment, substance abuse counseling, mental health support and job training; and • Assistance with housing readiness support, training and permanent housing.

Initiative, Activity or Program	Habitat for Humanity
Description	Through a community benefit grant, assist in the funding of a group housing project in the city of Rio Vista for homeless veterans.
Intended Outcome and Measurement of Success	Serve six to eight homeless veterans, connecting them to VA services, employment assistance and health care services. Measurements: Break ground and begin construction of the group home in 2020.

Maternal & Infant Health

Initiative, Activity or Program	Participation in California Perinatal Quality Care Collaborative (CPQCC) and California Maternal Quality Care Collaborative (CMQCC).
Description	Utilizing the Mother and Baby Substance Exposure Initiative Toolkit to implement best practices across the care continuum to support maternal and infant health.
Intended Outcome and Measurement of Success	To help address the opioid use epidemic as it has impacted families in Solano County, NorthBay Women and Children’s Services providers will encourage non-pharmacologic treatment for neonatal abstinence syndrome (NAS) where appropriate based on evidence demonstrating its superiority. Mothers and babies should receive support to keep them together. Measurements: Decrease length of stay for newborns with NAS and decrease the administration of morphine as treatment of newborns with withdrawal symptoms after exposure to opioids in utero.

NEEDS NOT ADDRESSED BY NORTHBAY HEALTHCARE

NorthBay Healthcare, in its 2020 Implementation Strategy, addresses each of the seven prioritized needs identified in the Community Health Needs Assessment.

OTHER COMMUNITY INVOLVEMENT AND SUPPORT

Through donations, sponsorship, community grants and active participation as volunteers and event coordinators, NorthBay Healthcare helps sustain other non-profit groups, civic service groups and individuals that are working to improve the public health, create a safer community and enhance local educational institutions. The following are the major sponsorship and donations planned for the 2020 calendar year:

Organization	Solano County Library Foundation
Event, Activity, Program	Fund Reach Out & Read, a program that gives free books to children ages 0 to 5 when a family makes a pediatric visit to a physician in NorthBay Center for Primary Care. In addition, support the annual SCLF Authors Luncheon at Rancho Solano Country Club, proceeds from which sustain the Reach Out & Read programs.
Organization	Community Fun Runs (Various Sponsors)
Event, Activity, Program	Sponsor two local events which promote healthy outdoor activities by conducting a 5k or 10k fun run/walk in the community.
Organization	Rotary Clubs of Solano County
Event, Activity, Program	By sponsoring fundraising events of Rotary clubs in Vacaville, Fairfield and Suisun City, NorthBay Healthcare will assist the civic organization in conducting healthy activities, spelling bees, community service projects and other community development initiatives.
Organization	Grad Nite
Event, Activity, Program	Financially support local high schools that conduct a safe and sober graduation party for graduating seniors
Organization	Little League and Softball Associations
Event, Activity, Program	Provide sponsorship of various leagues in Solano County to support healthy local sporting activities for boys in baseball and girls in softball programs.
Organization	Soroptimist International – Vacaville and Central Solano chapters
Event, Activity, Program	Provide corporate sponsorships for local clubs to help sustain programs that nurture young women, encouraging them to seek higher education and career development.
Organization	Girls on the Run
Event, Activity, Program	Sponsor the program at Fairview Elementary School in Fairfield that aims to inspire girls to be joyful, healthy and confident.

Organization	Scholarship Programs for Local Students
Event, Activity, Program	<p>NorthBay Healthcare will provide a variety of scholarships to local students pursuing higher education, in and outside the medical profession. In 2020, they will include:</p> <ul style="list-style-type: none"> ○ Touro University California Mosaic Project; ○ Solano Hispanic Chamber of Commerce Scholarship Program; ○ Chinese American Association of Solano County; ○ Solano Community College Foundation; ○ Sudie M. Smith Foundation of Solano County; ○ Vacaville Rotary Club; ○ Asian Pacific Islanders American Public Affairs; and ○ Others
Organization	Salvation Army Kroc Center, Suisun City
Event, Activity, Program	Partner with the center to provide health education and free immunizations. Located in a disadvantaged neighborhood of Suisun City, the Kroc Center, founded by philanthropist Jane Kroc, provides at-risk children a safe haven to grow academically and physically.
Organization	Nurse Camp 2020
Event, Activity, Program	Conduct the annual four-day camp for high school students who are interested in the nursing profession or allied healthcare fields by immersing them in the daily operation of our hospitals. Up to 32 slots will be available for students who seek to learn about careers in the healthcare field.
Organization	Every 15 Minutes
Event, Activity, Program	Sponsor and participate in the California Highway Patrol’s drinking and driving, and distracted driving prevention program on a Solano County high school campus in 2020.
Organization	Child Haven
Event, Activity, Program	Through a donation to its annual fundraiser in December, NorthBay Healthcare will support the work of the non-profit corporation established in 1983, which provides intensive therapeutic mental health and developmental services for children and their families, including early intervention, education and targeted professional services to help children heal and families flourish.
Organization	Solano SERT Foundation
Event, Activity, Program	Sponsor a fundraiser for the Sheriff’s Emergency Response Team (SERT), which comprises the SWAT Team, the Mobile Field Force, the Hostage Negotiations Team and the Tactical Dispatch Team of the Solano County Sheriff’s Office.

Organization	Children’s Network
Event, Activity, Program	Sponsor a fundraiser for the non-profit organization that works to improve the lives of children in Solano County through education, advocacy, coordination of community services and community-based collaboratives.
Organization	Pink Lemonade and Midnight Sun Foundation
Event, Activity, Program	Sponsor fundraisers for each of the two major advocates for cancer survivors in Solano County. Pink Lemonade hosts patient and survivor retreats and support groups, and connects people to resources for information. Meanwhile, Solano Midnight Sun provides assistance and resources to those affected by breast cancer, offering temporary financial assistance to women who have experienced a financial hardship during their cancer treatments and need help paying for basic living expenses. It also promotes breast health and early detection, providing mammogram sponsorships to under-insured women.
Organization	Merriment on Main
Event, Activity, Program	At an annual holiday tree-lighting event in Vacaville attracting 10,000-plus revelers, NorthBay Healthcare provides health education materials at the event.